

moravčević vojnović and partners
in cooperation with schonherr

Ivana Panić partner
real estate & construction, FIDIC
Serbia



1. **Name and family name:** Ivana Panić
2. **Firm:** Moravčević Vojnović and partners in cooperation with Schoenherr
3. **Date of Birth:** 08.02.1984. **Nationality:** Serbian
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5. **Education:**

School, college and/or University Attended	Degree/certificate or other specialized education obtained	Date Obtained
University of Belgrade, Faculty of Law	LL.B.	2008
University of Belgrade, Faculty of Law	LL.M. in Commercial Law	2009
King's College London	MSc in Construction Law and Dispute Resolution	2021

6. **Professional Certification or Membership in Professional Associations:**

- ▶ Serbian Bar Association, 2012
- ▶ ACES (FIDIC National Member Association), local trainer, 2013
- ▶ ACES (FIDIC National Member Association), expert adjudicator, 2020
- ▶ ACES (FIDIC National Member Association), board member, 2020
- ▶ CDRC (Center for Dispute Resolutions in Construction), advisor, 2022

7. Trainings and Conferences:

► Trainings (in capacity of the trainer):

Training:	Capacity enhancement and enabling framework development for PPPs and concessions in Serbia
Year:	2018
Location:	Serbia
Organiser:	EBRD, PPP Commission of the Republic of Serbia
Main features:	The program contained several workshops designed as an intensive course for managerial- level personnel aiming to introduce them the basic concepts and procedures relating to PPPs in Serbia. Most of the participants were from municipalities, not central government. The workshops took place in Belgrade, Niš, Novi Sad and Kragujevac. Expert covered analysis and application of public private partnerships that contain development and construction of the projects in Serbia, as well as practical advisory on how to properly tender and implement a project in a designated time and cost framework. Application of the FIDIC Gold Book was also one of the discussion topics.
Training	Local FIDIC trainings organized by ACES
Year:	2013 - ongoing
Location:	Serbia
Organiser:	ACES
Main features:	Local trainings are mainly held in Belgrade as part of FIDIC regular program and aspire to raise awareness on the practical implications of FIDIC in Serbian legal practice. Expert holds regular one or two trainings a year. The expert's role is to cover compliance of FIDIC Conditions of Contract with the Serbian laws, as well as the application of FIDIC Conditions of Contract in Serbia and the region. Experts are supposed to present and discuss various practical examples from their experience gained in Serbia and the region.
Training:	Training program with the United Nations Office for Project Services (UNOPS) and ACES
Year:	2015 - 2017
Location:	Serbia
Organiser:	United Nations Office for Project Services (UNOPS)
Main features:	The program aimed to educate and train selected attendants from over 30 municipalities of the Republic of Serbia to contract and implement FIDIC conditions of

contract. The training included several models ranging from the implementation and management of FIDIC Professional Services Agreements; to management of claims and disputes resolution under the FIDIC contracts; to management and administration of FIDIC Contracts.

The trainers were expected to present the key FIDIC features, as well as, to discuss the main issues that the attendants faced in course of FIDIC tendering or implementing phases. Expert's task included also the application of FIDIC in view of public procurement laws and engagement of the Engineer's under FIDIC Mite Book.

Training:	Workshops and Trainings organized by the Institute for Economic Diplomacy
Year:	2011
Location:	Serbia
Organiser:	Institute for Economic Diplomacy
Main features:	Expert was engaged by the Institute for Economic Diplomacy to hold a workshops and trainings to its students dealing with construction. It also included a 2-day workshop in Morovic (Serbia).

Training:	In house workshops and trainings
Year:	2011- ongoing
Location:	Serbia and region
Organiser:	Schoenherr
Main features:	Expert was engaged clients for in-house trainings. Clients such as EPS (Electro distribution of the Republic of Serbia), EPCG (Electro distribution of Montenegro) and other.

► Conferences (in the capacity of the speaker/organiser):

Conference:	New FIDIC Conditions of Contract (edition 2017) and its future application in Serbia
Year:	2018
Location:	Serbia
Organiser:	REBEC
Main features:	Speaker on the conference

Conference:	FIDIC New Conditions of Contract, edition 2017
Year:	2018
Location:	Montenegro, Serbia, North Macedonia
Organiser:	Schönherr

Main features: Speaker and organizer of the events tackling FIDIC new Conditions of Contract (edition 2017). the conference provided an in-debt overview of the key changes and legal and technical implication of respective changes in the selected countries of application.

Conference:	FIDIC Regional Infrastructure Conference
Year:	2017
Location:	Serbia
Organiser:	ACES and FIDIC
Main features:	Speaker on the conference covering the practical usage of the FIDIC Contracts in the region.

Conference:	Regional Construction Conference
Year:	2014, annually
Location:	Austria
Organiser:	Schoenherr
Main features:	Annual Construction Conference is organized for clients and industry members. Each year conference theme changes and deals with the most significant topics in construction industry for a respective year from 2015 to 2019. – Keeping Construction Profitable (2019) – Keep Europe Running – Status Development of Europe's Infrastructure (2018) – Shaping the Future of Construction (2017) – Dusk until Dawn (2016) – Construction Projects in Austria and CEE – Fortresses or Sand Castles? (2015)

► Conferences/Events (in the capacity of participant):

Conference:	FIDIC International Contract Users' Conference
Year:	Occasionally from 2011-2019
Location:	London UK
Organiser:	FIDIC
Main features:	Civil Law and Common Law Jurisdictions FIDIC – Claims & Disputes FIDIC – DAB, DAAB, ADR FIDIC – 2017 New Contract Suite Edition

8. Countries of Work Experience:

- ▶ Serbia and region: Montenegro, North Macedonia, Bosnia and Herzegovina
- ▶ Slovakia
- ▶ Romania
- ▶ Kyrgyzstan
- ▶ Uzbekistan
- ▶ Afghanistan
- ▶ Georgia

9. Languages:

- ▶ Serbian (Native)
- ▶ English (Proficient)

10. Employment Record:

From - to	Employer Positions held (latest)	Activities
2009 - present	Moravčević Vojnović and partners in cooperation with Schoenherr	Partner involved in real estate & construction practice groups

11. Work Undertaken that Best Illustrates Capability to Handle the Tasks Assigned

Some of the notable and relevant projects where Ivana was actively involved are described as follows:

Name of assignment or project:	Belgrade Metro Project
Year:	2022 – ongoing
Location:	Serbia
Client:	Alstom
Main project features:	Alstom's involvement in Belgrade Metro project. Alstom is responsible for constructing and supplying all infrastructure, trains and signalling relating to future Belgrade metro. This is one of the most complex infrastructure projects in Serbia to date and a multi-billion EUR investment
Positions held:	Legal advisor
Activities performed:	▶ Drafting Particular Conditions of Contract, FIDIC Yellow Book 2017 ▶ Participation in commercial, utility and real estate contracts, financial and corporate matters
Name of assignment or project:	Adient on drafting of the main construction contract for development of car factory in the Zone Shepak – Loznica
Year:	2020 – ongoing
Location:	Serbia
Client:	Adient

Main project features:	Adient on drafting of the main construction contract for development of car factory in the Zone Shepak – Loznica
Positions held:	Legal advisor
Activities performed:	► Claim assessment and management

Name of assignment or project:	Parking Servis as the operator of 4 public garages in Belgrade
Year:	2021 – <i>ongoing</i>
Location:	Serbia
Client:	Parking Servis
Main project features:	Parking Servis on their potential engagement as the operator of 4 public garages in Belgrade, that are part of the concession arrangement between City of Belgrade and CSI Parking Investment doo (SPV of China Shandong International Economic & Technical Cooperation Group Co. Ltd and China TransInfo Technology Co. Ltd)
Positions held:	Legal advisor
Activities performed:	► Detailed legal expert analyses of Concession Agreement and drafting of report on right and obligations from the Agreement ► Legal analyses regarding possibility of the Client's participation in the Project and the proposal of the legal construction for entering the Project ► Support in negotiations ► Drafting a contractual framework for the Client to enter the Project ► Support in entering the Project and signing the Contract

Name of assignment or project:	River Training and Dredging Works on Critical Sectors on Danube River
Year:	2022 – <i>ongoing</i>
Location:	Serbia
Client:	Ministry of Finance – Department for Contracting and Financing of EU Funded Programmes ("CFCU")
Main project features:	"River Training and Dredging Works on Critical Sectors on Danube River" project includes the execution of river training structures and dredging works at six critical locations along the Serbian sector of the Danube between Backa Palanka and Belgrade
Positions held:	Legal advisor
Activities performed:	► Preparing legal opinions, expert analyses, requests and all other sort of correspondence addressed to the contractor, engineer, competent state authorities (such as ministries, directorates and local inspections), etc ► Consultations with the several EU institutions

- Application of the PRAG Practical Guide, an EU document which compliance with the Serbian laws and regulations

Name of assignment or project:	Development of a 200MW solar power plant
Year:	2019 – ongoing
Location:	Montenegro
Client:	Fortum Finland, Elektroprivreda Crne Gore (EPCG)
Main project features:	Development of a 200MW solar power plant. It is contemplated to be the biggest solar power plant in Europe
Positions held:	Legal advisor
Activities performed:	► Review of the tender documents including the concession agreement, due diligence of the construction site and other transaction documents ► Advising on shareholders relations, EPC contract, permitting, relations with the state of Montenegro, relations with the Montenegrin operator of the transmission grid with respect of the connection of the power plant to the electricity system and the power purchase agreement
Name of assignment or project:	Preparation of the construction contract documents for Treatment and Disposal Project of Urban Waste Water from the Central Area in Belgrade
Year:	2017 – ongoing
Location:	Serbia
Client:	Institute Jaroslav Černi
Main project features:	Preparation of the construction contract documents for Treatment and Disposal Project of Urban Waste Water from the Central Area in Belgrade, the Republic of Serbia, that will be developed in cooperation between Government of Republic of Serbia and China. Contract is based on the FIDIC Conditions of Contract, Yellow Book, 1999 edition
Positions held:	Legal advisor
Activities performed:	► Drafting the entire set of contract documents ► Assistance in addressing complex technical matters for project development
Name of assignment or project:	Financing of construction of the highway Ruma-Sabac and expressway speed motorway Sabac-Loznica in the Republic of Serbia
Year:	2019 – ongoing
Location:	Serbia

Client:	Azvirt
Main project features:	Drafting and negotiating EUR 210 million loan agreement between the Republic of Azerbaijan and the Republic of Serbia for the financing of construction of the highway Ruma-Sabac and expressway speed motorway Sabac-Loznica in the Republic of Serbia
Positions held:	Legal advisor
Activities performed:	▶ Drafting and negotiating the loan agreement for the financing of the highway construction ▶ Drafting, negotiating and implementing construction work related documentation

Name of assignment or project:	Construction of the bridge over the Danube River near Ada Huja
Year:	2022 – <i>ongoing</i>
Location:	Serbia
Client:	Azvirt
Main project features:	"Construction of the bridge over the Danube River near Ada Huja" based on FIDIC Conditions of Contract; First Edition 1999; Yellow Book
Positions held:	Legal advisor
Activities performed:	▶ Redrafting the Particular Conditions of FIDIC Conditions of Contract, First Edition, Yellow Book

Name of assignment or project:	Construction and Commissioning of the New WWTP in TTP Kostolac B
Year:	2018 – <i>ongoing</i>
Location:	Serbia
Client:	Ministry of Finance – Department for Contracting and Financing of EU Funded Programmes ("CFCU")
Main project features:	"Construction and Commissioning of the New WWTP in TTP Kostolac B" regarding the construction and supervision contracts for the execution of the project governed by the Serbian Laws and applicable FIDIC Yellow Book rules
Positions held:	Legal advisor
Activities performed:	Claim assessment and management

Name of assignment or project:	Construction of the WWTP for the City of Raška
Year:	2018 – <i>ongoing</i>
Location:	Serbia
Client:	Ministry of Finance – Department for Contracting and Financing of EU Funded Programmes ("CFCU")

Main project features:	"Construction of the WWTP for the City of Raška" including all legal issues emerging during the construction and the post-take-over activities for the main sewage collector with consequential rehabilitation, reconstruction, and extension of the sewage network and raw supply water pipelines;
Positions held:	Legal advisor
Activities performed:	Claim assessment and management

Name of assignment or project:	Modernization and Rehabilitation of the Railway Section Niš – Brestovac Location
Year:	2018 – ongoing
Location:	Serbia
Client:	Ministry of Finance – Department for Contracting and Financing of EU Funded Programmes ("CFCU")
Main project features:	"Modernization and Rehabilitation of the Railway Section Niš – Brestovac Location" for preparation of the procurement documentation and advising on the administering of the procurement procedures for one of the pivotal projects for Serbian transportation industry
Positions held:	Legal advisor
Activities performed:	▶ Preparation of procurement documents ▶ QA for tender ▶ Communication with tenderers during procedure ▶ Drafting contract FIDIC documents

Name of assignment or project:	Sustainable Model for Solving Substandard Roma Settlements in the City of Niš
Year:	2018 – ongoing
Location:	Serbia
Client:	Ministry of Finance – Department for Contracting and Financing of EU Funded Programmes ("CFCU")
Main project features:	"Sustainable Model for Solving Substandard Roma Settlements in the City of Niš" primarily for peaceful dispute settlement mechanisms, negotiations, and dispute-related strategies, in a climate where both party's claims had to be ascertained from complex real estate and construction law perspectives, additionally aggravated with challenging administrative requirements and strict decision-making processes.
Positions held:	Legal advisor
Activities performed:	Claim management and assistance

Name of assignment or project:	Plant Design, Supply and Installation of Mechanical, Electrical, Power and IT Equipment for Predejane Tunnel and Manajle Tunnel, E75 and E 80 Highway, Corridor X
Year:	2018

Location:	Serbia
Client:	AzVirt LLC
Main project features:	Provision of the general legal advices in the tender procedure for the performance of the construction works.
Positions held:	Legal advisor
Activities performed:	▶ Review of construction contract and tender documents based on FIDIC rules and procedures. ▶ Advising in course of the tender procedure. ▶ Preparation and negotiation of subcontract agreements. ▶ Participation in the claims management in the tender process. ▶ Monitoring and organising the closure of the construction contracts and its entry into force. ▶ Advising on project implementation in respect to the employer as well as to the subcontractors.

Name of assignment or project:	Development of design and construction of Reconstruction of 67 km of the Bishkek-Osh Corridor
Year:	2018 - ongoing
Location:	Republic of Kyrgyzstan
Client:	AzVirt LLC
Main project features:	Provision of the general legal advices for the infrastructure project based on FIDIC Conditions of Contract, Yellow Book, 1999 edition.
Positions held:	Legal advisor
Activities performed:	▶ Review of construction contract and appertaining tender documents. ▶ Changes to the contract as per international construction practice. ▶ Preparation of the arbitration overview, as well as the legal analysis and argumentation assessment of the contractor's request for change of contract terms. ▶ Support in contract execution. ▶ Preparation of contractor's claims due to the change of circumstances in the methodology of the works. ▶ Advising will further include legal support on project implementation, in particular resolution of the contractor's claim

Name of assignment or project:	Water Supply and Sanitation Adriatic Coast III- Tivat, Montenegro
Year:	2018 - ongoing
Location:	Montenegro
Client:	Ludwig Pfeiffer Hoch - Und Tiefbau GmbH & Co.KG

Main project features:	Advising as legal consultant for construction claims and construction law matters for a leading German construction company in course of claim management and in front of dispute adjudication proceeding based on FIDIC Conditions Contracts, Yellow Book and Red Book, editions 1999.
Positions held:	Legal advisor
Activities performed:	▶ Review and analysis of the claims between the contracting parties. ▶ Analysis of all tender and contract documents. ▶ Drafting expert reports on every legal matter appertaining to the domains of the local laws. ▶ Working sessions and meetings with the client and lead technical expert. ▶ Advisory role in the DAB procedure.

Name of assignment or project:	Construction of the German Embassy in Belgrade
Year:	2017 - ongoing
Location:	Serbia
Client:	Government of Germany
Main project features:	Advising the investor on construction of the German Embassy in Belgrade, based on FIDIC Conditions of Contract, Red Book, 1999 edition.
Positions held:	Legal advisor
Activities performed:	▶ Preparation of full tender documents for construction of the embassy. ▶ Various discussions with the clients and active collaboration with renowned German legal advisors. ▶ Drafting of the FIDIC Conditions of Contract, with particular focus on the relevant application and business practices in Serbia. ▶ Preparation of project implementation documents (e.g. variations, procedural orders, etc.).

Name of assignment or project:	Water Supply and Sanitation, Adriatic Coast III - Herceg Novi
Year:	2017 - ongoing
Location:	Montenegro
Client:	Municipality Herceg Novi
Main project features:	Assisting the Municipality of Herceg Novi on two landmark projects concerning the waste water treatment that have created many obstacles for the overall development of the Municipality, daily life of its inhabitants and the general increase and promotion of tourism, as one of the country's principle source of resources.

Our mandate commenced three years ago, and includes two FIDIC based construction projects (implemented through FIDIC Yellow and Red Book) for Water Supply and Sanitation Adriatic Coast III - Herceg Novi, financed through the support of KfW bank. Both assignments deal with various daily legal challenges and issues that the Municipality is experiencing throughout the implementation of both projects.

Positions held:

Legal advisor

Activities performed:

- ▶ Review and analysis of contractor's claims.
- ▶ Preparation of the new legal strategy aiming towards a successful project implementation.
- ▶ Analysis of all tender and contract documents.
- ▶ Drafting the outlines for the DAB proceedings.
- ▶ Preparation of employers claims.
- ▶ Working sessions and strategy meetings with the clients and lead technical expert.
- ▶ Analysis of the contract termination.
- ▶ Participating in the amicable settlement procedure between the parties.
- ▶ Preparing various contracts, legal opinions, expert analysis, public procurement announcements and documentation, requests and all other sorts of correspondence addressed to the contractors, competent state authorities (such as ministries, directorates and local inspections), banks, notary publics and other legal councils, etc.

Name of assignment or project:

Belgrade Bypass Project, Construction of Highway E70 / E75, Section: Bridge over Sava River near Ostruznica — Bubanj Potok (Sectors 4, 5 and 6), from km 578+150.00 to km 584+800.00, including "Orlovača" Interchange from km 584+800.00 to km 585+867.00

Year:

2017 - ongoing

Location:

Serbia

Client:

Azvirt LLC

Main project features:

Advising the subcontractor on execution of the works on the Project, based on FIDIC Conditions of Contract, Red Book, edition 1999.

Positions held:

Legal advisor

Activities performed:

- ▶ Analysing the main construction contract and tender documents.
- ▶ Preparation of subcontract particular conditions.
- ▶ Negotiation of subcontract and other documents.
- ▶ Analysis of methods that can be used for implementation of the subcontract due to changed circumstances, and preparation of relevant documents.

Name of assignment or project:	Development of Cable Car in the Bijelo Polje Municipality
Year:	2017 - 2019
Location:	Montenegro
Client:	Novi Volvox
Main project features:	Advising Novi Volvox on development of a cable car in Bijelo Polje Municipality, i.e. a snowmaking system, in partnership with the Montenegrin Ministry of Sustainable Development and Tourism, Directorate of Public Works (Investor) and Italian construction company LEITNER, in view of construction and development contract on a turn-key basis.
Positions held:	Legal advisor
Activities performed:	▶ Drafting a framework contract as well as other contractual documents and/or documents in order to implement the construction project. ▶ Participation in negotiations process, which included an active analysis of the proposed conditions for changing the contractual documents.
Name of assignment or project:	Development and Construction of the Second Block of the Thermal Power Plant (TPP) Pljevlja
Year:	2016 - ongoing
Location:	Montenegro
Client:	Elektroprivreda Crne Gore
Main project features:	Advising the investor on the financing, development and construction of the Thermal Power Plant based on FIDIC Conditions of Contract, Yellow Book, 1999.
Positions held:	Legal advisor
Activities performed:	▶ Drafting a framework contract as well other contractual documents concerning the project implementation. ▶ Drafting construction contract, i.e. EPC Contract (engineering, procurement & construction) based on FIDIC Yellow Book, edition 1999. ▶ Preparing Design Contract based on FIDIC White Book, edition 2006. ▶ Participation in negotiations with the contractor, which included an active analysis of the proposed conditions for modifying the contract documents. ▶ Counseling regarding financing by financial institutions, i.e. support in the preparation, negotiation and finalization of the loan agreement necessary for the implementation of the said contract, or strategic partnership; and undertaking other relevant legal actions.
Name of assignment or project:	Retail Centers Development

Year:	2016 - ongoing
Location:	Serbia
Client:	LIDL Serbia
Main project features:	Advising the investor on tendering procedure for the purpose of retail centers development, and preparation of a tailor made construction contracts.
Positions held:	Legal advisor
Activities performed:	▶ Assistance in preparation of the tender documentation for future contractors. ▶ Adjustment of all set of contract documents to local legislations. ▶ Working sessions and meetings with client and its technical team.

Name of assignment or project:	Retail Centers Development
Year:	2016
Location:	Serbia
Client:	Immofinanz AG
Main project features:	Advising the investor on tendering procedure for the purpose of retail centers development, and preparation of tailor made construction contracts.
Positions held:	Legal advisor
Activities performed:	▶ Assistance in preparation of the tender documentation for future contractors. ▶ Adjustment of all set of contract documents to local legislations. ▶ Working sessions and meetings with client and its technical team.

Name of assignment or project:	Construction of the Možura Wind Power Park
Year:	2016 - ongoing
Location:	Montenegro
Client:	Enemalta plc and Shanghai Electric Power
Main project features:	Development of 46MW Možura Wind Park. The wind farm will consist of 23 turbines of 2MW to generate 100GW hours a year. This will in turn contribute to a tangible reduction in CO2 emissions and generate 3% of the energy in Montenegro. The wind farm has been constructed in 2019.
Positions held:	Legal advisor
Activities performed:	▶ Project structure analysis. ▶ Meetings on Malta and in Podgorica with the international teams.

- ▶ Redrafting and negotiation of all contract documents.
- ▶ Engagement of the subcontractors.
- ▶ Advising on various implementation issues.

Name of assignment or project:	Construction of the Wind Park in Serbia
Year:	2016
Location:	Serbia
Client:	Elnos Group
Main project features:	Advising subcontractor, an international electrical engineering company, in relation to construction of the wind park in Serbia based on FIDIC Conditions of Contract, Silver Book, edition 1999.
Positions held:	Legal advisor
Activities performed:	▶ Analysis of the main construction contract and tender documents. ▶ Review/change of subcontract particular conditions of the contract. ▶ Working meetings with the client.
Name of assignment or project:	Long Term Lease, Development and Operation of the Island of Mamula
Year:	2015 - 2018
Location:	Montenegro
Client:	Government of Montenegro - Privatization and Capital Investment Council
Main project features:	The project concerns a long term lease, development and operation of the island of Mamula for the purpose of construction of the luxury touristic complex – a five-star boutique hotel with Orascom as a developer. The project will include complete reconstruction of the Mamula island fortress, a 19 th century Austro-Hungarian fortress and Second World War concentration camp, which is now in ruins.
Positions held:	Legal advisor
Activities performed:	▶ Analysis of all tender and contract documents. ▶ Drafting the tendering documents. ▶ Analysis of project obstacles and how to resolve them. ▶ Regular strategy meetings with the client. ▶ Workin sessions and meetings with the client and lead technical experts.
Name of assignment or project:	Waste Water Treatment Plant at TPP Nikola Tesla
Year:	2015 - 2016
Location:	Serbia

Client:	Land Group Company
Main project features:	Advising the contractor on implementation of infrastructure project contracted by the European Commission, as the employer, on the Waste Water Treatment Plant, based on the PRAG contractual terms.
Positions held:	Legal advisor
Activities performed:	▶ Full advise on project implementation. ▶ Daily legal assistance. ▶ Review and analysis of contractor's claim. ▶ Analysis of all tender and contract documents. ▶ Drafting letters and notes to preserve contractor's contractual rights. ▶ Analysis of project obstacles and how to resolve them, due to the lack of design documents. ▶ Regular strategy meetings with the client. ▶ Workin sessions and meetings with the client and lead technical experts.

Name of assignment or project:	Rasina District: Regional Water Supply Project
Year:	2015 - 2016
Location:	Serbia
Client:	Lad Group Company
Main project features:	Advising the contractor on implementation of infrastructure project contracted by the European Commission, as the employer, on the Waste Water Treatment Plant, based on the PRAG contractual terms.
Positions held:	Legal advisor
Activities performed:	▶ Full advise on project implementation. ▶ Daily legal assistance. ▶ Review and analysis of contractor's claim. ▶ Analysis of all tender and contract documents. ▶ Drafting letters and notes to preserve contractor's rights. ▶ Analysis of project obstacles and how to resolve them, due to the lack of design documents. ▶ Regular strategy meetings with the client. ▶ Workin sessions and meetings with the client and lead technical experts.

Name of assignment or project:	Construction of the section of the high speed road (including the bridge in the Bay of Kotor)
Year:	2015 – 2016
Location:	Montenegro
Client:	Azvirt LLC
Main project features:	Advising the contractor on financing and construction of the section of the high speed road (including the bridge in the Bay of Kotor) in Montenegro (EUR 123 million)

based on FIDIC Conditions of Contract, Yellow Book, 1999.

Positions held:

Legal advisor

Activities performed:

- ▶ Project structure advice.
- ▶ Preparation of discussions between the Government of Montenegro and the Government of Azerbaijan based on FIDIC Yellow Book.
- ▶ Assessing the project development structure.
- ▶ Analysing the applicability of designated structure.
- ▶ Daily assistance in the pre-contracting phase.

Name of assignment or project:	Wastewater Treatment Plant Vrbas - Kula Sludge Line
Year:	2015 – 2016
Location:	Serbia
Client:	Land Group Company
Main project features:	Advising the contractor on implementation of infrastructure project contracted by the European Commission, as the employer, on the Waste Water Treatment Plant, based on the PRAG contractual terms.
Positions held:	Legal advisor
Activities performed:	▶ Full advise on project implementation. ▶ Daily legal assistance. ▶ Review and analysis of contractor's claims. ▶ Analysis of all tender and contract documents. ▶ Drafting letters and notes to preserve contractor's contractual rights. ▶ Analysis of project obstacles and how to resolve them, due to the lack of design documents. ▶ Regular strategy meetings with the client. ▶ Workin sessions and meetings with the client and lead technical experts.

Name of assignment or project:	Construction of the Hydroelectric Plant Dabar
Year:	2014 - ongoing
Location:	Bosnia and Herzegovina
Client:	Hydroelectric Plant Dabar
Main project features:	Advising the investor on construction contract, supervision contract and design contract in relation to execution of the works on construction of 12 km tunnel. The agreements were based on FIDIC conditions of contact, RED Book and White Book.
Positions held:	Legal advisor
Activities performed:	▶ Assistance in preparation of the full tender documents. ▶ Drafting of main construction contract.

- ▶ Drafting of contract for the engineer and project designer.

Name of assignment or project:	One & Only Resort at Kumbor, Montenegro
Year:	2013 - ongoing
Location:	Montenegro
Client:	Azmont Investments
Main project features:	Advising the investor on development and construction of a tourist complex, based on FIDIC Conditions of Contract — White Book, Green Book and Red Book.
Positions held:	Legal advisor
Activities performed:	▶ Advising on full tendering procedure for main contractor, designers, subcontractors and other contractors. ▶ Redrafting and adjusting of entire contractual sets of documents. ▶ Assistance in application and preparation of employer's claims. ▶ Project restructure advising. ▶ Analysis of the contractor's claims. ▶ Daily legal advice in relation to all project-related activities.

Name of assignment or project:	Construction of a 40.36km stretch on the E-763 Belgrade - South Adriatic motorway through Western Serbia between Ljig and Preljina
Year:	2012 – 2018
Location:	Serbia
Client:	Azvirt LLC
Main project features:	Advising the Azerbaijani road construction company Azvirt in the financing and construction of a motorway through Western Serbia, based on FIDIC MBD edition, 2010.
Positions held:	Legal advisor
Activities performed:	▶ Review of construction contract and tender documents. ▶ Changes to the contract as per international construction practice. ▶ Support in contract execution. ▶ Preparation of the contractor's claim. ▶ Advise on project completion and taking over.

Name of assignment or project:	Administrative dispute concerning the tender for Kumbor site in Montenegro.
Year:	2012 - 2013
Location:	Montenegro

Client:	The Government of Montenegro
Main project features:	Successful representation of the Government of Montenegro in administrative dispute concerning the tender for Kumbor site in Montenegro.
Positions held:	Legal advisor
Activities performed:	▶ Full assistance in leading of the dispute and claim initiated by unsatisfied tender participant. ▶ Representation of the Government of Montenegro by preparing its defense and other corresponding submissions.

Name of assignment or project:	ICC arbitration in relation to design, construction and commissioning of a new terminal building at Podgorica airport and the reconstruction and extension of Tivat airport
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Year:	2010
Location:	Montenegro
Client:	Cyvas General Trade Ltd
Main project features:	Successfully representing the contactor in the ICC arbitration concerning the FIDIC Conditions of Contract, Yellow Book, edition 1999.
Positions held:	Legal advisor
Activities performed:	▶ Analysis of the case. ▶ Preparation of submissions and hearings. ▶ Leading the appeal process.

Name of assignment or project:	Construction of the New Smelter and Sulphuric Acid Factory in Bor
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Year:	2009 - 2010
Location:	Serbia
Client:	Mining and Smelting Combine Bor and Serbia's Ministry of Economy
Main project features:	Advising the investor on the construction of a new factory at Serbia's largest copper mine Bor, based on the FIDIC Silver Book, 1999, through the financing of the Export Development Canada Bank and the Serbian Government.
Positions held:	Legal advisor
Activities performed:	▶ Project structure advice. ▶ Drafting of main construction contract. ▶ Preparation of discussions between the governments. ▶ Analysis of applicability of designated structure. ▶ Assistance in pre-contracting phase.